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| --- | --- | --- | --- |
| **Risks** | **Category** | **Probability** | **Impact** |
| Effort is greater than estimated | PS | 60 | 2 |
| A delay in one task causes cascading delays in dependent tasks | ST | 50 | 2 |
| Inefficient team structure reduces productivity | ST | 45 | 3 |
| Budget cuts upset project plans | BU | 50 | 2 |
| End-user insists on new requirements | CU | 25 | 2 |
| End-user ultimately finds product to be unsatisfactory, requiring redesign and rework | CU | 10 | 1 |
| Customer will not participate in review cycles for plans, prototypes and specifications or is incapable of doing so, resulting in unstable requirements and time-consuming changes | CU | 70 | 3 |
| Contractor delivers components of unacceptably low quality, and time must be added to improve quality | DE | 60 | 2 |
| Vaguely specified areas of the product are more time-consuming than expected | PR | 55 | 2 |
| Error-prone modules require more testing, design and implementation work than expected | TE | 40 | 3 |
| Personnel need extra time to learn unfamiliar hardware environment | ST | 50 | 3 |
| People’s assignments do not match their strengths | ST | 40 | 3 |
| Components developed separately cannot be integrated easily, requiring redesign and rework | TE | 60 | 2 |

Impact Values:

1. – Catastrophic
2. – Critical
3. – Marginal
4. – Negligible